AirAsia X Berhad

17th Annual General Meeting

- CEO Presentation



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AirAsia X Performance in 2023



AirAsia X Performance in 2023

Stellar year turnaround for the Company

Key Milestones

- **Record revenue** since 2020 at **RM2.5 billion**, posted second consecutive full-year Net Profit of RM332 million
- Shareholders' equity turned positive since 1Q23; effective November 2023 no longer a PN17 company
- > Stellar full-year **ancillary performance at close to RM243/pax**, contributing to 27% of total revenue
- > Passengers carried up over 6 times YoY to 2.8 million passengers with load factor healthy at 80%
- > Expanded operational fleet to 16 aircraft by end-2023, compared to 7 aircraft in 2022



REVENUE RM2.5 billion

2022: RM825.9 million

NET PROFITRM331.5 million

2022: RM33.3 billion**

SHAREHOLDERS' EQUITY RM116.2 million

2022: RM(259.2) million

AVERAGE FARE RM593

2022: RM653

ANCILLARY RPP**

RM593

2022: RM653



NO. PASSENGERS CARRIED

2,822,605 pax

2022: 417,195 pax

LOAD FACTOR

80%

2022: 78%

TOTAL FLEET

18 A330-300

2022: 14 A330-300

TOTAL ACTIVATED FLEET

16 A330-300

2022: 7 A330-300



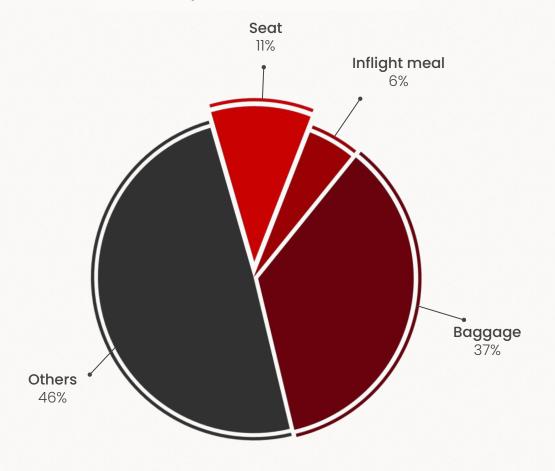
²⁰²² net profit attributable to completion of debt restructuring exercise

^{**} Revenue per Passenger

Ancillary Exceeded Expectations in 2023

Ancillary revenue ramps up its imperative role of boosting the Company's revenue

Ancillary Revenue Breakdown



- At RM682.3 million in 2023, ancillary contributed 27% to total revenue, driven mainly by baggage and seat selection
- Recorded full-year ancillary RPP* of RM243
- Forward strategy remains in driving ancillary income forward via (i) platform enhancements, (ii) pricing optimisation with personalised marketing and (iii) evolving new products and partnerships
- Latest 1Q24 results evidenced the credibility of ancillary performance with ancillary RPP at RM251 highest record to date

Associate TAAX Performance

Completed rehabilitation plan in September 2023, operationally profitable

Key Milestones

- Revenue strong at RM1.5 billion even as it only operated at half-capacity
- Net profit of RM2.1 billion as **rehabilitation exercise completed in September** 2023
- Proven that TAAX is operationally profitable with NOP trending over RM600 million in 2023
- > Passengers carried up close to 5 times to 1.3 million passengers against 2022-level with load factor robust at 83%
- Operated 7 aircraft by end-2023 compared to 5 aircraft last year



REVENUE RM1.5 billion

2022: RM611 million

NET PROFIT RM2.1 billion*

2022: RM(587) million

NET OPERATING PROFIT RM608 million

2022: RM(588) million

AVERAGE FARE RM873

2022: RM839

ANCILLARY RPP**
RM166

2022: RM178



NO. PASSENGERS CARRIED

1,330,445 pax

2022: 293,163 pax

LOAD FACTOR

83%

2022: 87%

TOTAL FLEET

8 A330-300

2022: 8 A330-300

TOTAL ACTIVATED FLEET

7 A330-300

2022: 5 A330-300



^{* 2022} net profit attributable to completion of debt restructuring exercise

^{**} Revenue per Passenger

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Network Updates



Network Review

Relaunched most routes in 2023, with more connectivity to be introduced this year



- Now serving 22 destinations by May 2024 after relaunching most of its markets in 2023
- China routes progressively increased to 25x flights per week in May 2024
 - High-performing routes, with mid-90% load factor across the board
 - Further boost expected with the announcement of extension for visa-free travel policy until the end of 2025
 - Latest market in Kazakhstan has been charting encouraging load factor of over 90%
 - AirAsia X expects to announce even more connectivity to other markets this year

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AirAsia X's Outlook



Tapping into our Current Prospects

Key Focus for AirAsia X in the immediate future



- Focusing on enhancing network across more regions where connectivity is limited, with demands that are high and profitable
- Accelerate market leadership as a foreign carrier expanding into China routes with the visa-free travel policy extension until the end of 2025, with aim to maintain the current PLF of over 90% in the market



- Focuses on reactivation of the remaining two aircraft, while ensuring that aircraft utilisation is maximised
- Preparation for the incoming delivery of the orderbook which opens up new range of opportunities with reduced costs for the airline, maximising the profit margin



- Ancillary revenue projected to grow further with improved offerings aligned with fine-tuned pricing
- Ongoing targeted marketing and optimisation strategy to elevate FlyThru traffic and enhance incorporation of **new products and partnerships** for inflight offerings



- Maintaining the position of shareholders' equity and cash balances prudent management at all times
- Engaging with Capital A Berhad to progress the Company's growth ambitions for the years to come expected to complete by end of the year



Our Growth Ambitions for Future

Proposed acquisition of Capital A's aviation business to establish a low-cost network carrier





As part of the Debt Restructuring in 2021, AirAsia X renegotiated its contracts with Airbus;

In view of its financial position, (i) the aircraft orderboook was the **downsized to 15 A330neo and 20 A321XLR** and (ii) delivery timeline was **deferred until 2026**

While necessary at the time, AirAsia X is limited in expansion ambitions in the immediate term as world over, demand for additional aircraft capacity is on all-time high



It is critical that AirAsia X can access immediate fleet growth through Capital A's existing orderbook

With delivery between 2024 and 2035 - we can ensure the **continued growth and expansion** of all airlines under the AirAsia brand are guaranteed

We can avert scenario of (i) fleet stagnation and (ii) losing out on market leadership



Establishing AirAsia Group winning as One

An enlarged airline group ensures market share and competitive edge

Formally recognised as the largest Low-Cost Carrier in Asean

Combine orderbook for the airlines to grow in this limited supply environment

Improve fleet, network, schedule and revenue management efficiency Streamline
engineering
and ground
handling
contracts for
cost efficiency
cost savings
with better
payment
terms

Better credit strength and fundraising capacity



Thank You

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